

CASHFLOW FINANCING

Project Description	Service	Status	Category	Status of Requirement	2018/19 £m	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Later Years £m	Timing Uncertain £m	Total £m	Fund	Payback Period
Expansion (Prep intake and Science) - loan	Girls' School	Essential	3. Spend 2 Save/Income Gen	Agreed subject to funding	0.5	0.6	6.6	6.8	0.8	-	-	15.3	City's Cash	11
Upgrade of facilities - loan	Boys' School	Essential	7a.Enhance/improve-CAP	Early gateway	-	-	-	2.0	3.0	15.0	-	20.0	City's Cash	tbc
Masterplan 2008 Loan - Main House	Freemens School	Advisable	7a.Enhance/improve-CAP	In gateways	4.8	12.4	0.8	-	-	-	-	18.0	City's Cash	tbc
Masterplan 2016 Loan	Freemens School	Advisable	7a.Enhance/improve-CAP	In gateways	-	0.3	5.5	7.0	8.0	3.5	-	24.3	City's Cash	18
Electric Vehicle Replacements Internal Loan facility : Police	Corporate	Essential	7a.Enhance/improve-CAP	Subject to member approv	-	1.8	-	-	-	-	-	1.8	City Fund	3
" : Other City Fund	Corporate	Essential	7a.Enhance/improve-CAP	Subject to member approv	-	-	-	-	-	-	-	0.0	City Fund	3
" : City's Cash	Corporate	Essential	7a.Enhance/improve-CAP	Subject to member approv	-	0.7	-	-	-	-	-	0.7	City's Cash	3
Beech Street Exhibition Halls	Barbican Centre	Advisable	3. Spend 2 Save/Income Gen	In gateways	0.1	0.9	14.0	-	-	-	-	15.0	City Fund	tbc
26-31 Shoreditch High St - Strategic Investment Estate	Investment	Advisable	3. Spend 2 Save/Income Gen	In gateways	1.0	-	-	-	-	-	-	1.0	City's Cash	tbc
Loan to HRA to fund decent homes programme	HRA	Essential	3. Spend 2 Save/Income Gen	HRA capital funding shortf.	3.1	6.4	0.2	-	-	-	-	9.7	City Fund	tbc
Subtotal:					9.5	23.1	27.1	15.8	11.8	18.5	-	105.8		

CORPORATE SCHEMES

Project Description	Service	Status	Category		2018/19 £m	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Later Years £m	Timing Uncertain £m	Total £m	Fund	Payback Period
IT Modernisation	Police	Essential	6. Productivity/efficiency	Early gateway	0.4	7.9	2.6	0.2	-	-	-	11.1	City Fund	n/a
IT Transformation Phase II	Corporate	Essential	6. Productivity/efficiency	Early gateway	0.1	5.9	10.2	1.3	-	-	-	17.5	Mixed	n/a
Guildhall Smart Working	Corporate	Essential	3. Spend 2 Save/Income Gen	Early gateway	-	-	2.5	-	-	0.7	-	3.2	Mixed	n/a
Great Hall and Old Library	Guildhall Complex	Essential	1. Health & Safety	Subject to member approv	3.0	3.5	-	-	-	-	-	6.5	City's Cash	n/a
Electric Vehicle charging points in City Fund Buildings	Corporate	Essential	7a.Enhance/improve-CAP	Subject to member approv	-	3.0	-	-	-	-	-	3.0	City Fund	n/a
Cross-cutting Security in City Fund Buildings - top-up	Various	Essential	1. Health & Safety	Subject to member approv	-	2.2	-	-	-	-	-	2.2	City's Cash	n/a
Guildhall Yard East	Guildhall Complex	Advisable	7a.Enhance/improve-CAP	Subject to member approv	-	3.0	2.5	-	-	3.8	-	9.3	Mixed	n/a
West Wing	Guildhall Complex	Advisable	7a.Enhance/improve-CAP	Subject to member approv	-	6.5	7.4	-	-	-	-	13.9	Mixed	n/a
West Wing Mezzanine	Guildhall Complex	Advisable	7a.Enhance/improve-CAP	Subject to member approv	-	0.3	0.6	-	-	-	-	0.9	City's Cash	n/a
North Wing	Guildhall Complex	Advisable	7a.Enhance/improve-CAP	Subject to member approv	-	4.5	9.8	-	-	-	-	14.3	Mixed	n/a
65&65a Basinghall Street redevelopment	Guildhall Complex	Advisable	3. Spend 2 Save/Income Gen	In gateways	-	-	-	-	-	-	10.0	10.0	City Fund	n/a
Information Management	Corporate	Desirable	6. Productivity/efficiency	Subject to member approv	-	-	3.0	-	-	-	-	3.0	Mixed	n/a
Subtotal:					3.5	36.8	38.6	1.5	-	4.5	10.0	94.9		

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SERVICE SCHEMES														
Project Description	Service	Status	Category		2018/19 £m	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Later Years £m	Timing Uncertain £m	Total £m	Fund	Payback Period
Secure City	Police	Essential	5.Other priority devs	Subject to member approv	-	-	-	-	-	-	30.0	30.0	City Fund	n/a
Barbican Conservatory	Barbican Centre	Essential	1. Health & Safety	Subject to member approv	-	-	-	-	-	-	15.0	15.0	City Fund	n/a
Cremator Replacement	PHES	Essential	6. Productivity/efficiency	In gateways	-	1.1	-	-	-	-	-	1.1	City Fund	n/a
Finsbury Circus Garden and Pavilion - funding deficit	City Gardens	Essential	4.Substantially Reimb'le	In gateways	-	1.1	-	-	-	-	-	1.1	City Fund	n/a
Baldwin's Pond and Deer Sanctuary	Epping Forest	Essential	1. Health & Safety	In gateways	-	2.5	-	-	-	-	-	2.5	City's Cash	n/a
Public Realm Security	P&T Highways and Put	Essential	1. Health & Safety		-	-	-	-	-	-	-	0.0	City Fund	n/a
Bank Junction Permanent Scheme	P&T Highways and Put	Essential	7a.Enhance/improve-CAP	In gateways	-	-	-	3.3	8.4	4.5	-	16.2	City Fund	n/a
Barbican Highwalks	P&T Highways and Put	Essential	7a.Enhance/improve-CAP	In gateways	-	11.0	9.0	4.0	-	-	-	24.0	City Fund	n/a
Dominant House Footbridge	P&T Highways and Put	Essential	7b.Major renewals-SRP	In gateways	-	-	0.3	0.7	-	-	-	1.0	City Fund	n/a
London Wall Car Park Waterproofing, Joint Replacement, Concrete Repairs	P&T Highways and Put	Essential	7b.Major renewals-SRP	In gateways	-	2.0	-	-	-	-	-	2.0	City Fund	n/a
3000 new homes initiative	Affordable Housing	Desirable	5.Other priority devs	Subject to member approv	-	-	-	-	-	-	-	0.0	City Fund	n/a
Temple Area Traffic Review	P&T Highways and Put	Desirable	5.Other priority devs	Early gateway	-	2.8	-	-	-	-	-	2.8	City Fund	n/a
PH Athletics Track Refurb	Hampstead Heath	Desirable	7a.Enhance/improve-CAP	In gateways	-	-	2.0	-	-	-	-	2.0	City's Cash	n/a
Monument Visitor Centre	Culture	Desirable	3. Spend 2 Save/Income Gen	In gateways	0.2	1.4	-	-	-	-	-	1.6	City's Cash	n/a
Beech Street Tunnel Transport and Public Realm	P&T Highways and Put	Advisable	7a.Enhance/improve-CAP	In gateways	-	-	-	-	0.2	11.1	-	11.3	City Fund	
Holborn Viaduct and Snow Hill Pipe Subways over Thameslink Repairs	P&T Highways and Put	Advisable	7a.Enhance/improve-CAP	In gateways	-	5.7	-	-	-	-	-	5.7	City Fund	n/a
Museum of London Gyratory for C4M	P&T Highways and Put	Advisable	7a.Enhance/improve-CAP	Big Project Enabler - in gat	-	-	-	11.5	11.5	-	-	23.0	City Fund	n/a
Museum of London Smithfield Public Realm	P&T Highways and Put	Advisable	7a.Enhance/improve-CAP	Big Project Enabler - in gat	-	-	-	10.0	-	-	-	10.0	City Fund	n/a
C4M site demolition etc	C4M	Advisable	7a.Enhance/improve-CAP	Big Project Enabler - in gat	-	-	-	-	-	15.0	-	15.0	City's Cash	
Mansion House Cleaning and Lighting Upgrade	Mayoralty	Advisable	7b.Major renewals-SRP	In gateways	-	1.2	-	-	-	-	-	1.2	City's Cash	n/a
Wanstead Flats Artificial Grass Pitches - City Contribution	Epping Forest	Advisable	3. Spend 2 Save/Income Gen	In gateways	-	1.7	-	-	-	-	-	1.7	City's Cash	n/a

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West Ham Park Playground	West Ham Park	Essential	7a.Enhance/improve-CAP	In gateways	-	0.6	-	-	-	-	-	0.6	City's Cash	n/a
West Ham Park Nursery Site	West Ham Park	Desirable	7a.Enhance/improve-CAP	In gateways	-	1.9	-	-	-	-	-	1.9	City's Cash	n/a
Hampstead Heath East Heath Car Park Resurfacing	Hampstead Heath	Desirable	7a.Enhance/improve-CAP	In gateways	-	0.3	-	-	-	-	-	0.3	City's Cash	n/a
St Paul's External Lighting	Public Realm	Desirable	5.Other priority devs	In gateways	-	1.0	0.2	-	-	-	-	1.2	City's Cash	n/a
St Lawrence Jewry Church Repairs	Policy	Desirable	5.Other priority devs	In gateways	-	-	-	1.1	-	-	-	1.1	City's Cash	n/a
C4M additional feasibility	Culture	Desirable	5.Other priority devs	Agreed subject to funding	0.7	1.8						2.5	City's Cash	n/a
Subtotal:					0.9	36.1	11.5	30.6	20.1	30.6	45.0	174.8		
TOTAL:					13.9	96.0	77.2	47.9	31.9	53.6	55.0	375.5		

KEY:

PRIORITY

	Essential £m	Advisable £m	Desirable £m	Total £m
Corporate Schemes	43.5	48.4	3.0	94.9
Service schemes	93.5	67.9	13.4	174.8
	137.0	116.3	16.4	269.7
Repayable Loans	47.5	58.3	-	105.8
Total unfunded	184.5	174.6	16.4	375.5

CATEGORY:	2018/19 £m	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Later Years £m	Timing Uncertain £m	Total £m
1 Health & Safety	3.0	8.2	-	-	-	-	15.0	26.2
3 Spend2Save/Income Generation	4.9	11.0	23.3	6.8	0.8	0.7	10.0	57.5
4 Substantially Reimbursable	-	1.1	-	-	-	-	-	1.1
5 Other priority developments	0.7	5.6	0.2	1.1	-	-	30.0	37.6
6 Productivity/Efficiency	0.5	14.9	15.8	1.5	-	-	-	32.7
7a Enhance/improve-CAPITAL	4.8	52.0	37.6	37.8	31.1	52.9	-	216.2
7b Major renewals - Supplementary	-	3.2	0.3	0.7	-	-	-	4.2
	13.9	96.0	77.2	47.9	31.9	53.6	55.0	375.5