PIPELINE PROJECTS SUMMARY
Appendix 1

CASHFLOW FINANCING

Service Status Category Status of Requirement Fund Pe	yback		Total	Timing	Later	2022/23	2021/22	2020/21	2019/20	2018/19							
Expansion (Prep intake and Science) - Ioan Girls' School Essential 3. Spend 2 Save/Income Gen Agreed subject to funding 0.5 0.6 0.6 0.6 0.8 0.8 - 15.3 City's Cash 1 Upgrade of facilities - Ioan Boys' School Essential 7a.Enhance/improve-CAP In gateways 4.8 12.4 0.8 18.0 City's Cash Masterplan 2016 Loan Freemens School Advisable 7a.Enhance/improve-CAP In gateways - 0.3 5.5 7.0 8.0 3.5 - 24.3 City's Cash 1 Electric Vehicle Replacements Internal Loan facility: Police Corporate Essential 7a.Enhance/improve-CAP Subject to member approv - 1.8	•	Fund		Uncertain	Years						Status of Requirement	Category Status of		Service		Project Description	
Upgrade of facilities - loan Boys' School Essential 7a.Enhance/improve-CAP Early gateway 2.0 3.0 15.0 20.0 City's Cash t Masterplan 2008 Loan - Main House Freemens School Advisable 7a.Enhance/improve-CAP In gateways 4.8 12.4 0.8 18.0 City's Cash t Masterplan 2016 Loan Freemens School Advisable 7a.Enhance/improve-CAP In gateways - 0.3 5.5 7.0 8.0 3.5 - 24.3 City's Cash In gateways	Periou	£m	£m	£m	£m	£m	£m	£m	£m								
Masterplan 2008 Loan - Main House Freemens School Advisable 7a.Enhance/improve-CAP In gateways 4.8 12.4 0.8 18.0 City's Cash t Masterplan 2016 Loan Freemens School Advisable 7a.Enhance/improve-CAP In gateways - 0.3 5.5 7.0 8.0 3.5 - 24.3 City's Cash Electric Vehicle Replacements Internal Loan facility: Police Corporate Essential 7a.Enhance/improve-CAP Subject to member approv - 1.8 1.8 City Fund	11	City's Cash	15.3	-	-	0.8	6.8	6.6	0.6	0.5	Agreed subject to funding	3. Spend 2 Save/Income Gen	Essential	Girls' School	pansion (Prep intake and Science) - Ioan		
Masterplan 2016 Loan Freemens School Advisable 7a.Enhance/improve-CAP In gateways - 0.3 5.5 7.0 8.0 3.5 - 24.3 City's Cash 1 Electric Vehicle Replacements Internal Loan facility: Police Corporate Essential 7a.Enhance/improve-CAP Subject to member approv - 1.8 1.8 City Fund	tbc	City's Cash	20.0		15.0	3.0	2.0	-	-	-	Early gateway	7a.Enhance/improve-CAP	Essential	Boys' School	Upgrade of facilities - loan		
Electric Vehicle Replacements Internal Loan facility: Police Corporate Essential 7a.Enhance/improve-CAP Subject to member approv - 1.8 1.8 City Fund	tbc	City's Cash	18.0	-	-	-	-	0.8	12.4	4.8	In gateways	7a.Enhance/improve-CAP	Advisable	Freemens School		Masterplan 2008 Loan - Main House	
	18	City's Cash	24.3	-	3.5	8.0	7.0	5.5	0.3	-	In gateways	7a.Enhance/improve-CAP	Advisable	Freemens School	Masterplan 2016 Loan		
. Other City Fund Corporate Esceptial 7a Enhance/improve CAD Subject to member approve	3	City Fund	1.8	-	-	-	-	-	1.8	v -	Subject to member approv	7a.Enhance/improve-CAP	Essential	Corporate	Electric Vehicle Replacements Internal Loan facility: Police		
Other City Fund Corporate Essential 7a.Enhance/improve-CAP Subject to member approv	3	City Fund	0.0	-	-	-	-	-	-	v -	Subject to member approx	7a.Enhance/improve-CAP	Essential	Corporate	: Other City Fund	п	
" : City's Cash Corporate Essential 7a.Enhance/improve-CAP Subject to member approv - 0.7 0.7 City's Cash	3	City's Cash	0.7	-	-	-	-	-	0.7	v -	Subject to member approx	7a.Enhance/improve-CAP	Essential	Corporate	: City's Cash	п	
Beech Street Exhibition Halls Barbican Centre Advisable 3. Spend 2 Save/Income Gen In gateways 0.1 0.9 14.0 15.0 City Fund t	tbc	City Fund	15.0	-	-	-	-	14.0	0.9	0.1	In gateways	3. Spend 2 Save/Income Gen	Advisable	Barbican Centre		Beech Street Exhibition Halls	
26-31 Shoreditch High St - Strategic Investment Estate Investment Advisable 3. Spend 2 Save/Income Gen In gateways 1.0 1.0 City's Cash t	tbc	City's Cash	1.0	-	-	-	-	-	-	1.0	In gateways	3. Spend 2 Save/Income Gen	Advisable	Investment	nent Estate	26-31 Shoreditch High St - Strategic Investment Estate	
Loan to HRA to fund decent homes programme HRA Essential 3. Spend 2 Save/Income Gen HRA capital funding shortf: 3.1 6.4 0.2 9.7 City Fund to	tbc	City Fund	9.7	-	-	-	-	0.2	6.4	3.1	HRA capital funding shortf	3. Spend 2 Save/Income Gen	Essential	HRA	Loan to HRA to fund decent homes programme		
Subtotal: 9.5 23.1 27.1 15.8 11.8 18.5 - 105.8			105.8	-	18.5	11.8	15.8	27.1	23.1	9.5						Subtotal:	

CORPORATE SCHEMES

Project Description	Service	Status	Category		2018/19	2019/20	2020/21	2021/22	2022/23	Later Years	Timing Uncertain	Total Fu	Payback
					£m	£m	£m	£m	£m	£m	£m	£m	Period
IT Modernisation	Police	Essential	6. Productivity/efficiency	Early gateway	0.4	7.9	2.6	0.2	-	-	-	11.1 City F	und n/a
IT Transformation Phase II	Corporate	Essential	6. Productivity/efficiency	Early gateway	0.1	5.9	10.2	1.3	-	-	-	17.5 Mixe	d n/a
Guildhall Smart Working	Corporate	Essential	3. Spend 2 Save/Income Gen	Early gateway	-	-	2.5	-	-	0.7	-	3.2 Mixe	d n/a
Great Hall and Old Library	Guildhall Complex	Essential	1. Health & Safety	Subject to member approv	3.0	3.5	-	-	6.5		6.5 City's	Cash n/a	
Electric Vehicle charging points in City Fund Buildings	Corporate	Essential	7a.Enhance/improve-CAP	Subject to member approv	-	3.0	-	-	-	-	-	3.0 City F	und n/a
Cross-cutting Security in City Fund Buildings - top-up	Various	Essential	1. Health & Safety	Subject to member approv	-	2.2	-	-	-	-	-	2.2 City's	Cash n/a
Guildhall Yard East	Guildhall Complex	Advisable	7a.Enhance/improve-CAP	Subject to member approv	-	3.0	2.5	-	-	3.8	-	9.3 Mixe	d n/a
West Wing	Guildhall Complex	Advisable	7a.Enhance/improve-CAP	Subject to member approv	-	6.5	7.4	-	-	-	-	13.9 Mixe	d n/a
West Wing Mezzanine	Guildhall Complex	Advisable	7a.Enhance/improve-CAP	Subject to member approv	-	0.3	0.6	-	-	-	-	0.9 City's	Cash n/a
North Wing	Guildhall Complex	Advisable	7a.Enhance/improve-CAP	Subject to member approv - 4.5 9.8		-	14.3 Mixe	d n/a					
65&65a Basinghall Street redevelopment	Guildhall Complex	Advisable	3. Spend 2 Save/Income Gen	ome Gen In gateways		-	10.0	10.0 City F	und n/a				
Information Management	Corporate	Desirable	6. Productivity/efficiency	Subject to member approv	-	-	3.0	-	-	-	-	3.0 Mixe	n/a
Subtotal:					3.5	36.8	38.6	1.5	-	4.5	10.0	94.9	

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Project Description	Service	Status	Category	Status of Requirement	2018/19 £m	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Later Years £m	Timing Uncertain £m	Total Fun £m	Payback Period
SERVICE SCHEMES													
Project Description	Service	Status	Category		2018/19 £m	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Later Years £m	Timing Uncertain £m	Total Fun £m	Payback Period
Secure City	Police	Essential	5.Other priority devs	Subject to member approv	-	-	-	-	-	-	30.0	30.0 City Fu	nd n/a
Barbican Conservatory	Barbican Centre	Essential	1. Health & Safety	Subject to member approv	-	-	-	-	-	-	15.0	15.0 City Fu	nd n/a
Cremator Replacement	PHES	Essential	6. Productivity/efficiency	In gateways	-	1.1	-	-	-	-	-	1.1 City Fu	nd n/a
Finsbury Circus Garden and Pavilion - funding deficit	City Gardens	Essential	4.Substantially Reimb'le	In gateways	-	1.1	-	-	-	-	-	1.1 City Fu	nd n/a
Baldwin's Pond and Deer Sanctuary	Epping Forest	Essential	1. Health & Safety	In gateways	-	2.5	-	-	-	-	-	2.5 City's 0	ash n/a
Public Realm Security	P&T Highways and P	ut Essential	1. Health & Safety		-	-	-	-	-	-	-	0.0 City Fu	nd n/a
Bank Junction Permanent Scheme	P&T Highways and P	ut Essential	7a.Enhance/improve-CAP	In gateways	-	-	-	3.3	8.4	4.5	-	16.2 City Fu	nd n/a
Barbican Highwalks	P&T Highways and P	ut Essential	7a.Enhance/improve-CAP	In gateways	-	11.0	9.0	4.0	-	-	-	24.0 City Fu	nd n/a
Dominant House Footbridge	P&T Highways and P	uk Essential	7b.Major renewals-SRP	In gateways	-	-	0.3	0.7	-	-	-	1.0 City Fu	nd n/a
London Wall Car Park Waterproofing, Joint Replacement, Concrete Repairs	P&T Highways and P	ut Essential	7b.Major renewals-SRP	In gateways	-	2.0	-	-	-	-	-	2.0 City Fu	nd n/a
3000 new homes initiative	Affordable Housing	Desirable	5.Other priority devs	Subject to member approv	-	-	-	-	-	-	-	0.0 City Fu	nd n/a
Temple Area Traffic Review	P&T Highways and P	uł Desirable	5.Other priority devs	Early gateway	-	2.8	-	-	-	-	-	2.8 City Fu	nd n/a
PH Athletics Track Refurb	Hampstead Heath	Desirable	7a.Enhance/improve-CAP	In gateways	-	-	2.0	-	-	-	-	2.0 City's 0	ash n/a
Monument Visitor Centre	Culture	Desirable	3. Spend 2 Save/Income Gen	In gateways	0.2	1.4	-	-	-	-	-	1.6 City's (ash n/a
Beech Street Tunnel Transport and Public Realm	P&T Highways and P	uł Advisable	7a.Enhance/improve-CAP	In gateways	-	-	-	-	0.2	11.1	-	11.3 City Fu	nd
Holborn Viaduct and Snow Hill Pipe Subways over Thameslink Repairs	P&T Highways and P	ut Advisable	7a.Enhance/improve-CAP	In gateways	-	5.7	-	-	-	-	-	5.7 City Fu	nd n/a
Museum of London Gyratory for C4M	P&T Highways and P	uł Advisable	7a.Enhance/improve-CAP	Big Project Enabler - in gat	-	-	-	11.5	11.5	-	-	23.0 City Fu	nd n/a
Museum of London Smithfield Public Realm	P&T Highways and P	uł Advisable	7a.Enhance/improve-CAP	Big Project Enabler - in gat	-	-	-	10.0	-	-	-	10.0 City Fu	nd n/a
C4M site demolition etc	C4M	Advisable	7a.Enhance/improve-CAP	Big Project Enabler - in gat	-	-	-	-	-	15.0	-	15.0 City's 0	ash
Mansion House Cleaning and Lighting Upgrade	Mayoralty	Advisable	7b.Major renewals-SRP	In gateways	-	1.2	-	-	-	-	-	1.2 City's (ash n/a
Wanstead Flats Artificial Grass Pitches - City Contribution	Epping Forest	Advisable	3. Spend 2 Save/Income Gen	In gateways	-	1.7	-	-	-	-	-	1.7 City's (ash n/a

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Appendix 1

		Status Cate			Status of Requirement	2018/19	2019/20	2020/21	2021/22	2022/23	Later	Timing	Total	Payback
Project Description	Service	Status	Category	£m		£m	£m	£m	£m	Years £m	Uncertain £m	Fund £m	Period	
West Ham Park Playground	West Ham Park	Essential	7a.Enhance/improve-CAP	In gateways	-	0.6	-	-	-	-	-	0.6 City's Cash	n/a	
West Ham Park Nursery Site	West Ham Park	Desirable	7a.Enhance/improve-CAP	In gateways	-	1.9	-	-	-	-	-	1.9 City's Cash	n/a	
Hampstead Heath East Heath Car Park Resurfacing	Hampstead Heath	Desirable	7a.Enhance/improve-CAP	In gateways	-	0.3	-	-	-	-	-	0.3 City's Cash	n/a	
St Paul's External Lighting	Public Realm	Desirable	5.Other priority devs	In gateways	-	1.0	0.2	-	-	-	-	1.2 City's Cash	n/a	
St Lawrence Jewry Church Repairs	Policy	Desirable	5.Other priority devs	In gateways	-	-	-	1.1	-	-	-	1.1 City's Cash	n/a	
C4M additional feasibility	Culture	Desirable	5.Other priority devs	Agreed subject to funding	0.7	1.8						2.5 City's Cash	n/a	
Subtotal:					0.9	36.1	11.5	30.6	20.1	30.6	45.0	174.8		
TOTAL:					13.9	96.0	77.2	47.9	31.9	53.6	55.0	375.5		

KEY:

PRIORITY

	Essential	Advisable	Desirable	Total
	£m	£m	£m	£m
Corporate Schemes	43.5	48.4	3.0	94.9
Service schemes	93.5	67.9	13.4	174.8
	137.0	116.3	16.4	269.7
Repayable Loans	47.5	58.3	-	105.8
Total unfunded	184.5	174.6	16.4	375.5

	CATEGORY:	2018/19 £m	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Later Years £m	Timing Uncertain £m	Total £m
1	Health & Safety	3.0	8.2	-	-	-	-	15.0	26.2
3	Spend2Save/Income Generation	4.9	11.0	23.3	6.8	0.8	0.7	10.0	57.5
4	Substantially Reimbursable	-	1.1	-	-	-	-	-	1.1
5	Other priority developments	0.7	5.6	0.2	1.1	-	-	30.0	37.6
6	Productivity/Efficiency	0.5	14.9	15.8	1.5	-	-	-	32.7
7a	Enhance/improve-CAPITAL	4.8	52.0	37.6	37.8	31.1	52.9	-	216.2
7b	Major renewals - Supplementary	-	3.2	0.3	0.7	-	-	-	4.2
		13.9	96.0	77.2	47.9	31.9	53.6	55.0	375.5